



Defence
Infrastructure
Organisation

DIO Procurement Plan

What the supply market needs to know to do
business with us

2018-2019



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Foreword

Graham Dalton

DIO Chief Executive



We, DIO, provide infrastructure services to the Ministry of Defence (MOD) Front Line Commands (FLCs) and other Top Level Budgets (TLBs) through our suppliers. We are passionate about the work we do to support our Armed Forces; commissioning, building and maintaining what the men and women who serve our country need to safely live, work, train and deploy on operations.

As we transform towards a professional services organisation, focussing on delivering a better estate, a better service, and a better business, we must harness this passion and look at new ways to deliver value for money for our customers. Our current and potential suppliers will be key to achieving this, and so DIO is working hard to become easier to do business with and lay out our customers' long-term challenges and needs to the market.

This Procurement Plan, in conjunction with our commercial strategy, supports this aim. We have developed this document to inform the market of how we will do business and how suppliers can access our planned procurements.

We rely on our suppliers to deliver 95% of our infrastructure services by value, to support our FLC and TLB customers' operational output, and hope that the information we provide in this document stimulates a more diverse and resilient supply chain. With an annual spend of c.£3bn on construction and infrastructure services on behalf of our customers, suppliers should recognise the opportunity that we present in the infrastructure categories of design, build, soft and hard facilities management, and specialist technical services.

Jacqueline Rock

DIO Director Commercial



Following on from the recent publication of DIO's first ever commercial strategy, this revision of our Procurement Plan for financial year 2018-19 supports our guiding principles of being easier to do business with and building a broader and more diverse supplier base. Recent events in the construction and infrastructure services market have reinforced the importance of this and shown how critical our suppliers are to the delivery of our customers' outcomes.

We believe in being as transparent as possible in our procurements and are actively seeking to encourage new entrants, including small and medium sized enterprises (SMEs), through the use of wider government routes to market, particularly for common infrastructure services. This document explains to existing and potential suppliers what our priorities are, how they can navigate our procurement and approvals processes, and what we will be buying on behalf of our customers in the coming years.

As a key infrastructure client acting on the MOD's behalf, we will make sure that we are more market facing through the establishment of a coherent category management approach. This will allow us to engage with suppliers at the earliest opportunity, and continue to share pipeline information to shape the market, drive innovation, and invigorate and sustain a diverse portfolio of suppliers.

Developing a more competitive environment enables us to leverage effective supplier delivery and ensure FLC and TLB customers' performance and affordability needs are met into the future. As we optimise the defence estate and transfer budgetary responsibility for it to the FLCs and TLBs, we are moving from being a landlord towards a commissioning agency, and enabling our suppliers to meet these needs will be essential.

Introduction

We want to make DIO easier to do business with by telling the market how we do business, what we are going to buy, and what our current priorities are.

Our Procurement Plan

This document sets out the Defence Infrastructure Organisation's (DIO) procurement plan for the next 5 years. It aims to provide an overview of how we conduct our procurements and what potential suppliers need to know to do business with us. It includes how we engage with suppliers, an overview of our on-going commercial and strategic initiatives, and a summary of major projects and contracts to be delivered.

We rely on our suppliers to provide 95% of our infrastructure services by value, for our FLC and TLB customers, and so need suppliers to understand our policies to meet our requirements.

Our Values



Our Values underpin the way we do business, equipping us for the future and shaping how we work for our customers. We put safety first in everything we do, and hold people to account for their commitments and actions. We expect everyone working for and with DIO to work collaboratively with integrity, agility, and enthusiasm for the benefit of MOD.

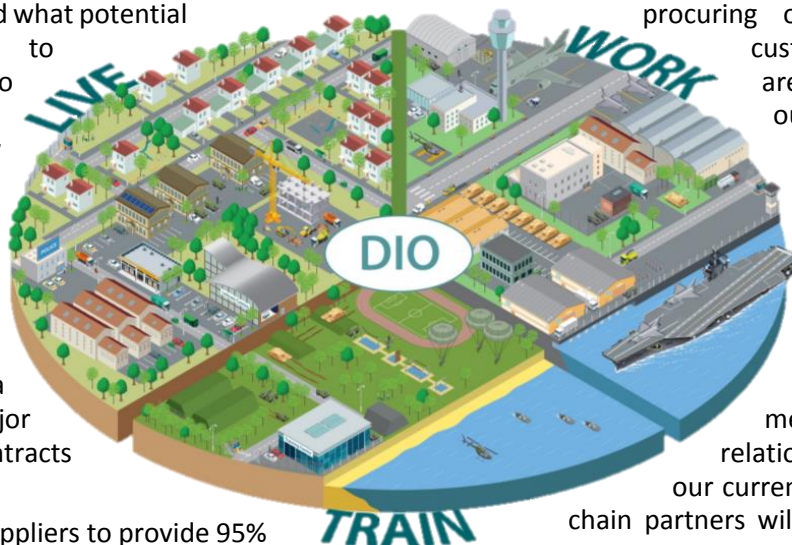
Financial Delegations

Funding for the Defence Estate shifted back to the Front Line Commands (FLCs) early in 2018, and so we are moving from being a landlord towards a professional services business, procuring on behalf of our customers. As such, we are re-positioning ourselves through our procurement and contract management activity, to ensure the infrastructure needs of the FLCs are met. This will mean that our relationships with both our current and future supply chain partners will be critical for our success.

Delivering for our Customers

We exist to enable Defence personnel to safely live, work, train and deploy at home and overseas. As a professional estate services business, advising the FLCs and other TLBs on how and where they need to invest in their infrastructure, we will deliver a better estate, provide a better service, and run a better business. Our customers will see us as:

- **A trusted source of strategic advice to support spending decisions, setting out cost, time and quality options.**
- **A knowledgeable and responsive estate manager at local level.**
- **An honest steward of the Defence Estate, setting out the long-term options for sustaining the estate.**



Our vision

To become a key client in the infrastructure and facilities management market, exercising clear customer leadership and leveraging effective supplier delivery.

Our Commercial Strategy

The DIO commercial strategy sets out our vision for the commercial function and our drivers for change. Our five guiding principles influence how we do business and outline how we will improve to better serve our customers and work with our suppliers. These are set out in the image below; the full detail of our commercial strategy can be found online [here](#).



This procurement plan is a key enabler to delivering our commercial strategy principles of **being easier to do business with** and developing a **broader and more diverse supply base**. By sharing our upcoming procurements in advance, it allows the market to respond, and by setting out what suppliers need to know to do business with us, should allow potential suppliers an understanding of how we operate and feel confident in bidding for our work.

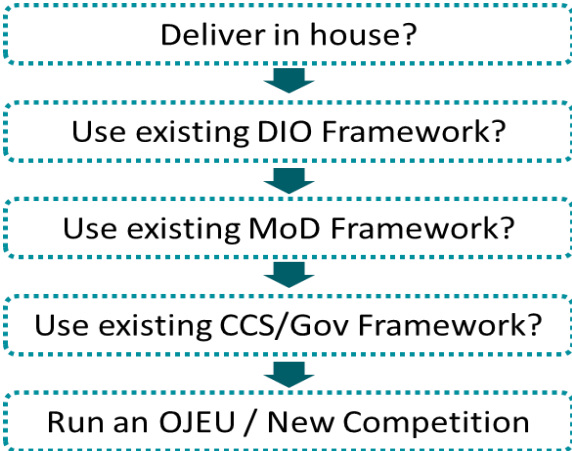
This plan is a first step in helping you – our current and potential suppliers – understand what we need and how you can work with us.

Supply chain development

We have put in place a supply chain development plan to achieve value and innovation through our suppliers, increasing the visibility of our supply chain, its opportunities and risks. Embodying Government Commercial Function (GCF) good practice, we are now spending more time engaging with potential suppliers before going to market and investing in effective contract management. This focuses on establishing collaborative behaviour across the organisation with ISO 44001 certification supporting the culture change required.

Frameworks

Our preference for all procurements will be to exploit existing DIO, MOD and Crown Commercial Service (CCS) frameworks to increase efficiency and speed of response for our customers. We will continue to use our existing National and Regional Construction Frameworks, and increasingly the CCS Project Management and Full Design Services Framework. We will also continue to work with CCS to develop frameworks to meet our needs and those in common with other Government Departments. Our route to market decision making hierarchy is set out below:



How we buy

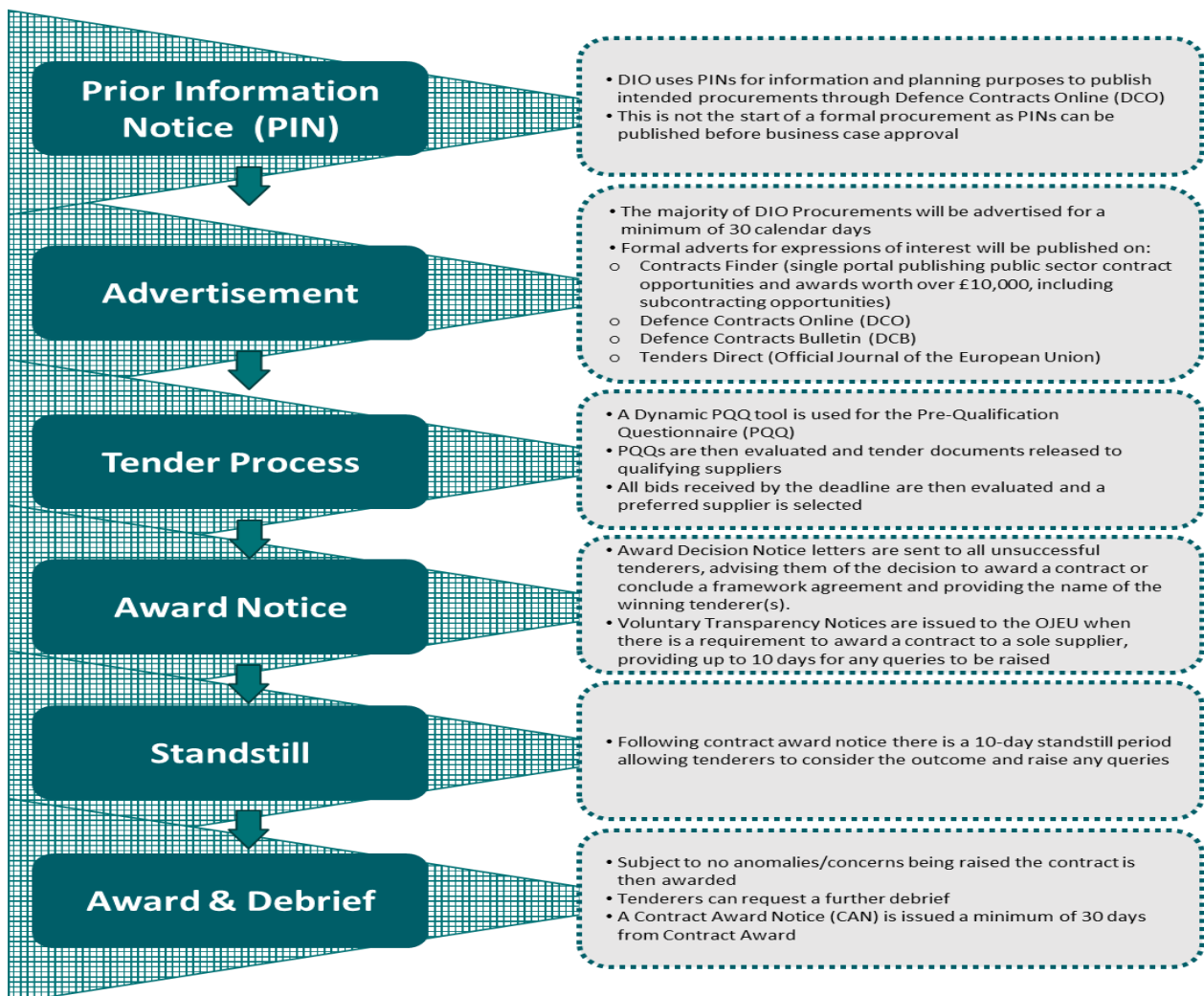
We keep to the principle of open and transparent procurement, treating all suppliers equally and ensuring a free market in goods, services and works across the EU¹.

Potential suppliers can view all our funded requirements via:

- [Defence Contracts Online](#)
- [Contracts Finder](#)
- [Tenders Direct \(OJEU\)](#)

The key stages of our procurement process, for OJEU and new competitions, is set out in the diagram below. More information can be found on [MOD's Acquisition System Guidance](#) and [Procurement at MOD](#) web pages.

[Exostar](#) is the main access route for suppliers to upload and maintain their information, and undertake tasks online. We use an online, end-to-end [Contracting, Purchasing and Finance \(CP&F\)](#) system, which is being integrated with our Information Management System (IMS). This will drive consistent ways of working, whilst enhancing our planning, information sharing and decision making. Most importantly for suppliers, it will enable faster payments of invoices and improve the management of contracts.



¹ This document will be refreshed to align with emerging procurement regulations following Britain's exit from the European Union.

How we ensure value for customers

We have strong commercial governance and a rigorous assurance process to ensure public money is spent effectively and benefits our MOD customers.

We follow the strong financial and commercial governance expected of a Government body investing public/taxpayers' funds. However, we understand that MOD's procurement processes can appear lengthy and opaque to potential suppliers. As such, for each procurement we run, we are working to ensure there is a proportionate level of scrutiny and approvals to assure value for money.

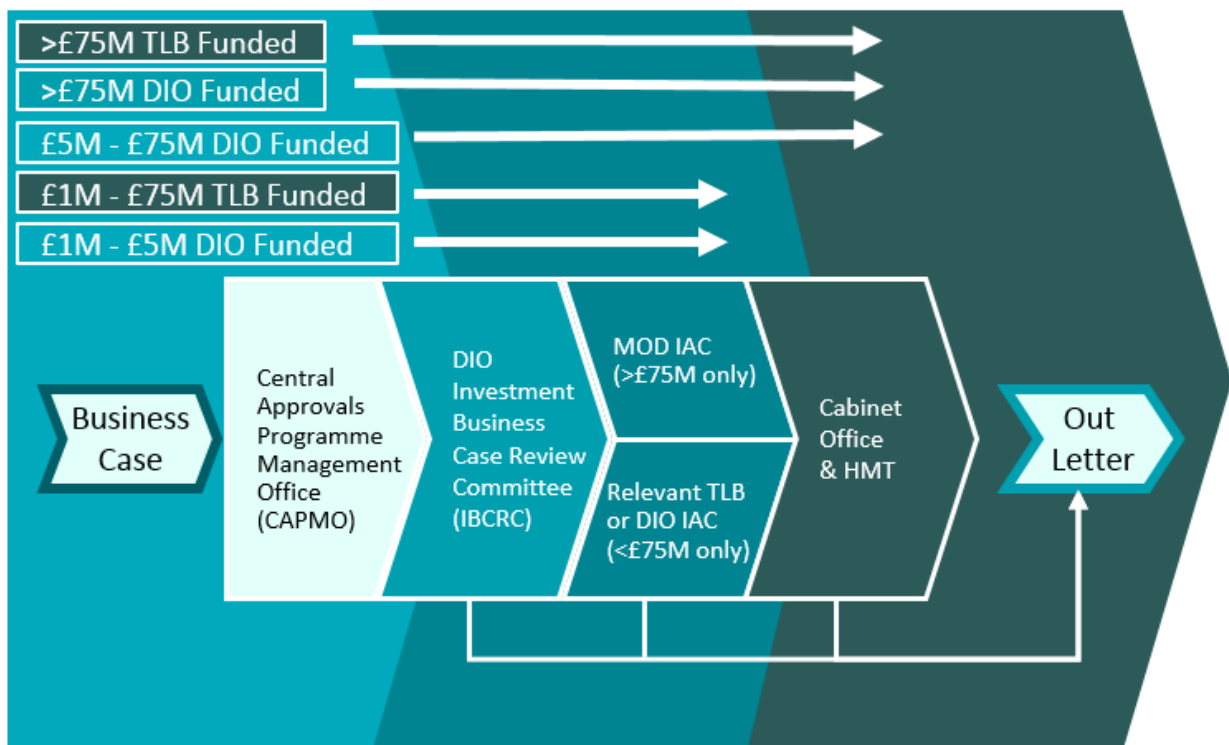
With responsibility for MOD infrastructure investment transferring on 1st April 2018 to Top Level Budget (TLB) holders (further information on TLBs can be found online [here](#)), DIO has put in place a new operating model² that supports effective delivery governance.

It allows us to check on behalf of our TLB customers that technical, programme

(schedule) and commercial proposals provided by any potential supplier are satisfactory.

Once this is complete, we work with the TLB sponsor of the procurement to confirm the validity of their business case, and approve the financial commitment to ensure that suppliers will be paid. For the very largest and most complex procurement contracts, and in line with our proportionate approach to investment assurance, we will seek approval from Her Majesty's Treasury (HMT).

The diagram below provides an overview of this process and the contract value thresholds:



² The new DIO regional operating model is outlined at the [DIO Commercial Strategy](#) on the [DIO website](#).

Our priorities

We are in a key position to deliver significant social and economic benefits and are passionate about working with the market to drive value throughout the supply chain.

The DIO Business Plan for 2017/18 details our objectives, and includes key initiatives which are outlined in the table below. We are working with our customers, Government partners and industry to proactively influence the delivery of value for money, resilience and sustainability across the supply chain. We are also supporting the Government Construction Strategy (GCS) 2016–2020, which sets out plans to facilitate the

delivery of projects in the Government Construction Pipeline, realise £1.7Bn of efficiencies, and place 20,000 apprenticeships.

We are working with groups across Government to review and develop implementation plans for the GCS, whilst ensuring alignment with the Transforming Infrastructure Performance report.

Initiatives	How we are making it happen
Innovation	<p>We are committed to encouraging more innovation in our business. We will:</p> <ul style="list-style-type: none"> ▪ Write output requirements to harness the vast experience of our supply chain. ▪ Protect suppliers through confidentiality agreements where required. ▪ Encourage innovative bids where new, novel, or different methods of meeting a stated requirement in line with tender documents can be proposed. ▪ Ask for innovation in our ITTs for complex requirements, stating that we accept Variant Bids which can contain alternatives to the stated tender requirements, in addition to a compliant bid.
Housing	<ul style="list-style-type: none"> ▪ We have significant land disposals planned for FY2019/20 through our disposals programme, and will invest in key defence sites and release land for potential new homes, supporting the public sector land release initiative and wider prosperity objectives. ▪ We are delivering to the <u>Strategic Defence and Security Review 2015</u>.
Supporting Small to Medium-sized Enterprises (SMEs)	<ul style="list-style-type: none"> ▪ We will continue to contribute to the MOD wide target for 25% of procurement spend to go directly and indirectly to SMEs by 2022. ▪ Approximately 75% of our Hard FM spend already goes directly or indirectly to SMEs and we will continue to drive this trend, essential to diversifying our supply base and increasing resilience. ▪ We will continue to encourage our first tier suppliers to advertise all contract opportunities on Defence Contracts Online, increasing access to opportunities.
Building Information Modelling (BIM)	<ul style="list-style-type: none"> ▪ We have set up a Building Information Modelling (BIM) implementation team to support the delivery of Government Construction Strategy (GCS) commitments. ▪ We are developing a Cost and Price Analysis Capability (CPAC). ▪ From April 2018 onwards, all direct suppliers must reach the minimum standard on the Framework Level Employer's Information Requirement (EIR) to do business with us. ▪ We have cross-government working groups to ensure we meet required standards and are currently developing DIO specific targets.

Initiatives	How we are making it happen
Fair payment and project bank accounts (PBAs)	<ul style="list-style-type: none"> ▪ We will continue to expand our use of project bank accounts (PBAs) and their principles, to enable faster payments through the construction supply chain. ▪ The integration of CP&F and IMS will enable faster payments and we will pay undisputed invoices in 30 days, ensuring these terms are passed down the supply chain in line with the Public Contract Regulations 2015. ▪ We are working closely with government, and have set up several working groups exploring wider use of project bank accounts and supporting fair payment.
Apprenticeships	<ul style="list-style-type: none"> ▪ All contracts which are over 12-month duration and above £10 million will support skills development and the apprenticeship commitment, contributing to Governments target of 20,000 apprenticeships through construction procurement.
Greening Government	<ul style="list-style-type: none"> ▪ We will encourage innovative sustainable solutions on carbon reduction, to support the Construction 2025 Industrial Strategy's target of 50% reduction in greenhouse gas emissions in the built environment. ▪ We are contributing to the following targets for completion by 2020, measuring ourselves against a 2009/10 baseline to reduce: <ul style="list-style-type: none"> • Greenhouse gas emissions (from the estate) by 30%; • The number of domestic business flights by 30% (excluding Front Line Commands); • The amount of waste going to landfill to less than 10%; • Paper use by 50%; and, • Estate-wide water consumption by 15%.

DIO Strategic Objectives

Our priorities as set out in the table above, contribute to us achieving our 6 Strategic Objectives:

- 1 Deliver a Safe, Secure and Compliant Estate**
DIO will ensure the estate is safe, secure and compliant, without compromising on quality of service or our customers' operational capability.
- 2 Provide Insight and Expertise**
DIO will use its technical and industry expertise to provide its customers with the estates management and commercial information, insight and challenge needed to enable intelligent decision making.
- 3 Enable the Estate Defence Needs**
DIO will partner with its customers and suppliers to deliver a rationalised estate that matches the needs of Defence and achieves agreed performance, cost and time targets.
- 4 Operate Efficiently**
DIO will deliver the service our customers need whilst operating within our budget, achieving efficiency and savings targets, and appropriately managing our resources.
- 5 Build Talent and Capability**
DIO will build its capability, ensuring it has the right mix of qualified and motivated people, while developing the skills, structures and data required for continuous improvement.
- 6 Transform the Organisation**
DIO will transform its organisation to meet the challenges of a changing infrastructure environment, effectively positioning DIO within the broader Defence framework.

What we are buying

We have several major programmes and projects that impact the way we provide infrastructure support to the Armed Forces and wider Defence community.

Our priority programmes, which have the widest impact on our business and military capabilities include: Clyde Infrastructure Programme; Future Defence Infrastructure Services (FDIS) Programme; Defence Estates Optimisation Programme (DEOP); and Army Basing Programme (ABP). We have endeavoured in our pipeline on page 15 to highlight specific opportunities and routes to market however given the evolving nature of these programmes some routes to market and values are still being developed.

Defence Estate Optimisation Programme (DEOP)		
Est. Value	Key programme milestones	Primary locations
c.£4Bn over ten years+	<ul style="list-style-type: none"> ▪ Contribute to a 30% reduction in the MOD built estate by 2040. ▪ Release surplus land in support of wider Government housing targets. ▪ £1bn of capital disposals receipts by 2020/21, and £1.9bn over ten years. 	UK-wide
Primary Category	High-level projects /work packages / lots	
Construction infrastructure development	16 sub-programmes with projects ranging from re-providing for units leaving sites earmarked for disposal, developing core sites, developing disposal sites, and supporting the disposals process.	
Context for programme / strategic objective	Expected route to market and contracting principles	
The aim is to support military capability by providing a smaller and better estate for the Armed Forces and their families by reducing the built estate by 30%, out to 2040 and beyond.	Projects will be delivered through a range of mechanisms. This will include, but not be limited to: existing DIO and other Government Department Frameworks, stand-alone contracts, and possibly through future Frameworks being developed with Crown Commercial Services. Alongside this approach, consideration is being given to possible Private Finance opportunities. The key principles are to select the most appropriate route for the individual requirements and to ensure that the market is engaged and able to provide competitive bids.	

Army Basing Programme (ABP)

Est. Value	Key programme milestones	Primary locations
£1.8 billion (£200M remains to go to market)	<ul style="list-style-type: none"> Expected to run until 2021 <p>Main gate business case approvals expected for:</p> <ul style="list-style-type: none"> Upavon Q1, 2019 Dreghorn Q2, 2019 Leuchars Q4, 2019 Cottesmore, Kendrew Barracks Q4, 2019 	Scotland, Salisbury Plain, Catterick
Primary Category		High -level projects /work packages / lots
Investment in infrastructure		<ul style="list-style-type: none"> Accommodation improvements 1,500 new homes for Service Families 4,500 new Single Living Accommodation bed spaces Working, technical and training infrastructure
Context for programme / strategic objective		
<p>In 2010, the Strategic Defence and Security Review undertook to return the remaining 20,000 Army personnel to the UK by 2020. The Army Basing Programme was announced in 2013 and continues to deliver the required infrastructure to support the Army's relocation of units from Germany to sites in the UK.</p>		

Clyde Infrastructure Programme

Est. Value	Key programme milestones	Primary locations
c.£1.3Bn over 10 years	<ul style="list-style-type: none"> Extended beyond 2026 Framework awarded Q1 2018 	<ul style="list-style-type: none"> Faslane Coulport
Primary Category		High-level projects /work packages / lots
<p>Refurbished capital works New-build capital works</p>		<p>18 projects ranging from lower security standalone new-build projects (e.g. accommodation and training facilities) to high security complex refurbishment projects on nuclear infrastructure.</p>
Context for programme / strategic objective		Expected route to market and contracting principles
<p>Established to manage the design, delivery and transition into operational use of new-build infrastructure, major maintenance and refurbishment of existing infrastructure facilities at HMNB Clyde to meet MOD's Continuous at Sea Deterrent (CASD) strategic objective.</p> <p>Currently delivered using existing DIO NGEC Capital Works National and Regional Frameworks.</p>		<p>All future works will be delivered using NEC4 EEC Options A, C and E Contracting. As one commercial vehicle, we are letting a Clyde Commercial Framework (CCF), specially developed for the unique requirements of HMNB Clyde. Our focus is on building long-term collaborative relationships based on mutual trust and cooperation with our contractors.</p>

Future Defence Infrastructure Services (FDIS) Programme

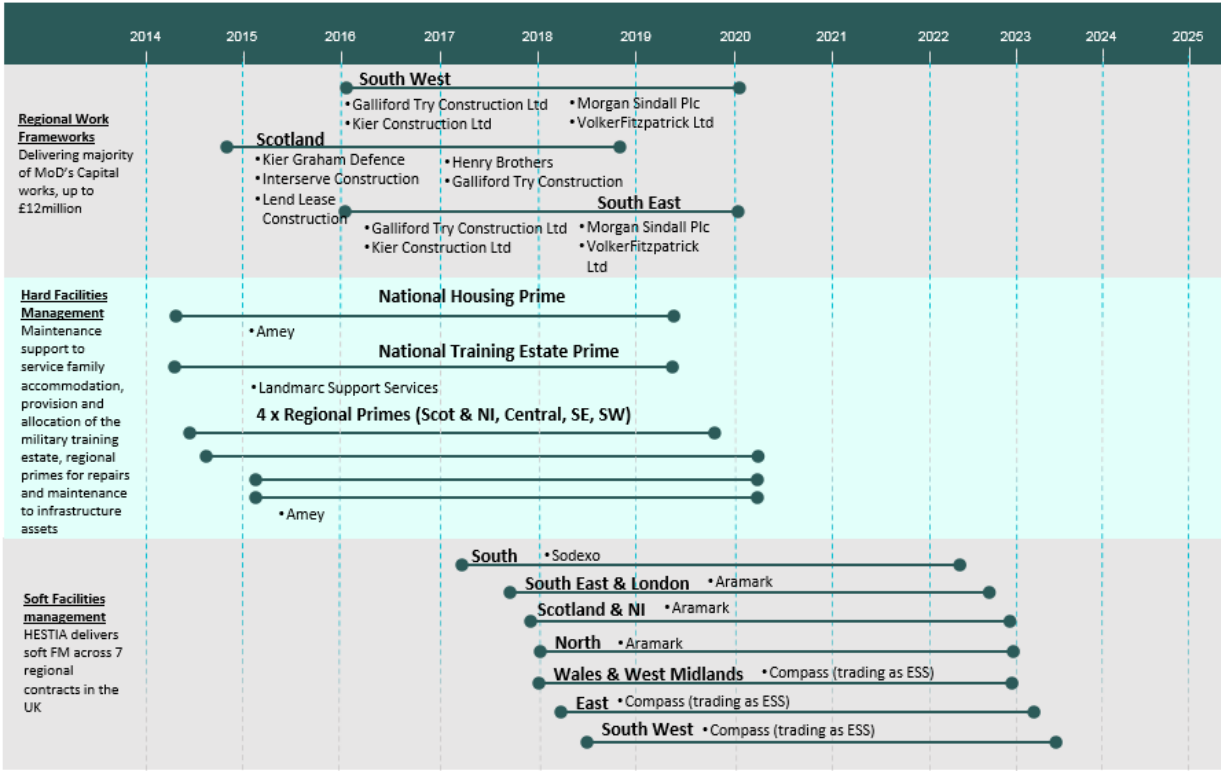
Est. Core Value	Key programme milestones	Primary locations
c.£3.732bn	<ul style="list-style-type: none"> ▪ Presentation to market – Q4 2018 	National and Regional Contracts (not overseas)
Primary Category	High-level projects /work packages / lots	
Facilities Management (FM)	<ul style="list-style-type: none"> ▪ Hard Facilities Management ▪ Soft Facilities Management ▪ Training Estate Management ▪ Housing Estate Management 	
Context for programme / strategic objective	Expected route to market and contracting principles	
To maintain and support the development of operational capability by delivering facilities management services for the Front Line Commands and wider defence community. Currently delivered through a significant number of contracts including the NGEC arrangements	<p>We are collaborating with CCS to develop a pan-government facilities management market place, focusing on Hard FM, Housing and Training.</p> <p>We are looking for partners who:</p> <ul style="list-style-type: none"> ▪ We can collaborate with to improve how we keep the estate safe, legal, and operational ▪ Are adaptable to differing customers' needs ▪ Can deliver a high-quality service in a period of estate optimisation 	

Our key UK frameworks

DIO relies on its tier one suppliers to implement its policy, support government initiatives and advertise subcontracting opportunities on Contracts Finder.

Subcontracting opportunities may be available through our existing frameworks and contracts; the diagram below provides an overview of our long term contractual landscape and the associated suppliers across the UK. We encourage SMEs to engage with our existing tier one suppliers to explore these opportunities.

As detailed at Page 6, when we have a requirement we will look to use our existing contractual frameworks first' followed by MOD's, Crown Commercial Services, and Other Government Departments' existing frameworks before running any new procurements.



Our pipeline

We will be easier to do business with in the future and aim to work in a transparent and consistent manner resulting in a broader more diverse supply base.

This section details our Forward Contract Workplan for the next 5 years. It should be noted that Estimated Tender Release Dates are broad in some cases and will be subject to change as projects and programmes mature; future pipeline publications will provide more details. The list is not exhaustive and future iterations may see further additions. We have been explicit where requirements will be competed and have included our sales and single source requirements to highlight sub-contracting opportunities.

Design Services:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Watchkeeper (WK) Project - Assessment Study	£120,000	No	No – via existing Long Term Partnering Agreement with QinetiQ	Assessment study to determine options and recommended solution to meet strategic Business Requirement. Boscombe Down is used as the main UK site for WK military flying and training. The supporting infrastructure requires additional facilities to allow WK to operate safely and securely.	Assessment Study to provide options, with a recommendation, to enable a decision to be made for the infrastructure requirements at Boscombe Down.	Q2 - 2018
JUNO Project Technical Support / Services	£1,000,000	No	Yes	To let a contract for Technical Support / Services for the Juno Project (Collocation of Training Units at Pirbright).	Technical Support / Services contract for the Juno Project	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Re-development of Main Gate Entrance at DM Kineton – Technical Support / Services	£220,000	No	Yes	Technical Support / Services to develop preferred option.	Re-development of Main Gate Entrance at DM Kineton.	Q4 - 2018
PRIDE2 Technical Support / Services	£3,000,000	No	Yes	Technical Support / Services to develop preferred option.	Re-development of RAF Wyton.	Q2 - 2018
Defence Estate Optimisation Programme - Closure of RAF Henlow – Project Support Services	£350,000	No	Yes	Closure of RAF Henlow – Defence Estate Optimisation Programme.	Services for Defence Estate Optimisation Programme closure of RAF Henlow.	Q4 - 2019
Appoint Estate Services, assessment studies - Aberporth	£100,000	No	Yes	Provision of Estate Professional Services.	Provision of Estate Professional Services.	Q4 - 2018
Technical Support / Services for Croughton Medical Centre Addition	£300,000	No	Yes	To build a new extension to the existing Medical Dental Centre to manage the increase in personnel due to be deployed there in the coming years.	Build a new extension to the existing Medical Dental Centre to manage the increase in personnel due to be deployed there in the coming years.	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Jute – Technical Support / Services for re location of Ministry of Defence Police (MDP)	£250,000	No	Yes	Technical Support / Services to develop preferred option.	Re-location of MDP from Wethersfield.	Q2 - 2018
RAF Lakenheath – Technical Support / Services for Precision Guided Munitions facility	£2,800,000	No	Yes	Refurbishment/Extension of existing facility.	Technical Support / Services to support Precision Guided Munitions (PGM) facility at RAF Lakenheath.	Q2 - 2018
Culdrose Hanger Strategy – Technical Support / Services	£1,500,000	No	Yes	To let a contract for Technical Support / Services for the Culdrose Hangar Strategy project.	Procure using CCS Framework for PM, architectural, planning, QS and other services.	Q2 - 2019
Mechanised Infantry Vehicle (MIV) – Assessment Study	£250,000	No	Yes	Assessment Study to Mechanised Infantry Vehicle Project.	Provision of Assessment Study for MIV Infrastructure locations.	Q2 - 2018
Technical Support / Services to Catterick Integrated Care Centre	£250,000	No	Yes	Deliver Technical Support / Services to combined NHS/MOD Project for Catterick Integrated Care Facility to replace outdated and inadequate facilities and to allow for planned expansion of Catterick Garrison.	Technical Support / Services to support the programme. First stage is delivery of AS to satisfy DIO and NHS scrutiny requirements and inform preferred option.	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Lakenheath - Hospital Technical Support / Services to Phase 2 & 3 Construction and Renovation Works	£6,400,000	No	Yes	Technical Support / Services	Technical Support / Services to undertake project definition, design development, procurement and construction management activities for phase 2/3 construction / renovations	Q2 - 2019
RAF Leeming Runway Refurbishment - Assessment Study	£256,000	No	Yes	Resurface of runway and upgrade of AGL.	Services to carry out Assessment Study.	Q2 - 2018
Catterick Service Family Accommodation (SFA) - Technical Support / Services	£500,000	No	Yes	Provision of 315 Service Family Accommodation at Catterick Garrison.	Project currently under review to mature requirement. Estimated ITT release date to be update during quarterly update.	TBC
Technical Support / Services for HMS Nelson Wardroom Re-Provision	£5,000,000	No	Yes	Utilise the CCS framework to select a supplier to develop preferred option.	Technical Support / Services	Q3 - 2018

Build Services:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Lakenheath and Feltwell Heating Main Refurbishment Building 39 & 176 (Works)	£12,900,000	No	Yes	To upgrade the existing Heating Mains and Boiler plant at RAF Lakenheath and RAF Feltwell.	Construction services in relation to the upgrade of the Heating Mains and Boiler plant.	Q2 - 2019
Works contract refurbishment of protective aircraft shelters, Lakenheath	£90,000,000	No	Yes	Refurbishment of 58 Protective Air Shelters at RAF Lakenheath expected to be in 7 Phases.	Refurbishment of 58 Protective Air Shelters at RAF Lakenheath expected to be in 7 Phases.	Q3 - 2018
Catterick Service Family Accommodation - Capital Works	TBC	No	Yes	Delivery of additional Service Family Accommodation in Catterick.	Requirement is in its infancy and remains under review. Once complete and requirement fully understood estimated values and ITT issue date will be included in the quarterly update.	TBC
RAF Croughton Elementary, Middle and High School (Works)	£40,000,000	No	Yes	Build of a new Elementary, Middle and High School to meet the needs of the RAF Croughton base.	Works Contract for build of new Elementary, Middle High School at RAF Croughton.	Q3 - 2018
Oil Fuel Jetty, Gosport - Construction	£30,000,000	No	Yes	Refurbishment of Oil Fuel Jetty at Gosport.	Refurbishment of Oil Fuel Jetty at Gosport.	Q4 - 2018
Faslane Nuclear Infrastructure Capability	£568,000,000	No	Yes – via Clyde Framework	Essential works in support of the Faslane Nuclear Infrastructure Capability.	Maintenance and refurbishment works necessary to support current and future operations.	Q2 – 2018 (current phase)

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Clyde Programme Requirements (CPR)	£38,500,000	No	Yes – via Clyde Framework	CPR is split into multiple work packages; the contracting routes may include Technical Support / Services and the Clyde Commercial Framework	The CPR Project aims to provide a holistic approach to support the delivery of the Clyde Infrastructure Programme by delivering critical early works as well as essential shared infrastructure on the Faslane site.	Q4 - 2018
Submarine Training Facility (SMTF)	£58,000,000	No	Yes – via Clyde Framework	The Submarine Training Capability (SMTC) Programme has been established to realise a modern whole-flotilla-based training at HMNB Clyde to provide sufficient qualified submariners in support of the Sustainable Submarine Manning Programme. This project will be let under the Clyde Framework.	Training facility for submarines at Faslane.	Q2 - 2018
Project Leighton Westbury Works	£33,000,000	No	Yes	Project LEIGHTON - closing Westbury and relocating to Sandhurst.	Project LEIGHTON - closing Westbury and relocating to Sandhurst.	Q1 - 2020
RAF Fairford Repair Taxiway and Hardstandings	£20,000,000	No	Yes	Repair / Upgrade Taxiway and Hardstandings.	Repair / Upgrade Taxiway and Hardstandings.	Q2 - 2019
VSSP - Vehicle Storage and Support Programme Works Ashchurch	£101,000,000	No	Yes	Delivery of additional vehicle storage and support infrastructure with Ashchurch in support of A2020 return from Germany.	Construction of vehicle storage facilities at Ashchurch.	Q3 - 2019

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Lossiemouth Development Programme (LDP) (Construction - MPA, Typhoon Force (Lossiemouth), ATC, Fire & Rescue Section, Single Living Accommodation & Utilities)	£149,000,000	No	Yes	To deliver work-strands announced in Strategic Defence Security Review (SDSR) 2015, namely the introduction of the P8-A fleet and Typhoon force growth at RAF Lossiemouth.	RAF Lossiemouth Development Programme (LDP): Construction - MPA, Typhoon Force (Lossiemouth), ATC, Fire & Rescue Section, Single Living Accommodation and Utilities. This includes Temporary Operating Base (Bolthole) at Kinloss Barracks.	TBC
Faslane - Single Living Accommodation	£28,000,000	No	Yes – via Clyde Framework	New single living accommodation to support increase in number of Navy personnel at HMNB Clyde.	Single Living Accommodation	Q4 - 2021
RAF Croughton Main Gate Complex (Works)	£8,950,000	No	Yes	The aim of this project is to upgrade the Main Gate Access Point to ensure compliance with both US and UK standards.	The layout of the Main Gate is being revised to comply with UFC 4-022-01 dated 27 July 2017.	Q3 - 2020
RAF Lakenheath - Hospital Phase 1 Construction Works	£10,8000,000	No	Yes	Construction Enabling Works.	Site Demolition, Car Parking Facilities and Construction of Temporary Medical Facilities.	Q2 - 2019
HMS Nelson Works	£50,000,000	No	Yes	The intention is to restore the capability of the site to full operational capacity.	The recommended option is to refurbish empty heritage buildings in the Naval Base at HMNB Portsmouth.	Q4 - 2018
Gosport Bedenham Pier Works	£36,000,000	No	Yes	Replacement of Cranes and Jetty	Replacement of Cranes and Jetty	Q3 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Lakenheath - Refurbishment of 1 x Building	£3,930,000	No	Yes	Provision of refurbished accommodation	Refurbishment of 1 x building at RAF Lakenheath to support the USVF enduring mission. Operations currently carried out at five existing buildings will be consolidated into the repaired building.	Q2-2018
RAF Lakenheath Middle/High School (Works)	£40,000,000	No	Yes	Build Middle/High School RAF Lakenheath.	Build Middle/High School RAF Lakenheath.	Q3 - 2018
Cyprus Single Living Accommodation Replacement	£14,500,000	No	Yes	Construction of new Single Living Accommodation in Cyprus to comply with latest seismic codes.	Construction of new Single Living Accommodation in Cyprus to comply with latest seismic codes.	Q2 - 2019
RAF Waddington Protector	£30,000,000	No	Yes	Squadron and technical accommodation for Protector.	Building of new Infrastructure at RAF Waddington to comprise squadron and technical facilities to support the Protector airframe.	Q2 - 2019
RAF Waddington DOTC(A) Hub	£6,500,000	No	Yes	Infrastructure for the new to service DOTC(a) facility at RAF Waddington.	Refurbishment of infrastructure at RAF Waddington.	Q3 - 2018
Construction Phase for Single Living Accommodation, Lymptone	£9,300,000	No	Yes	Provision of new Single Living Accommodation.	Works Contract for the new Single Living Accommodation requirement at Lymptone.	Q2 - 2018
Queen Victoria School (QVS) - Works (NGEC Regional Framework (Scotland))	£13,000,000	No	Yes	To provide teaching facilities at Queen Victoria Schools (QVS) in Dunblane, Stirling.	Provision of replacement Teaching Facilities at Queen Victoria School (QVS) - Works (NGEC Regional Framework (Scotland)).	Q3 - 2019

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Lossiemouth Development Programme (LDP): Airfield Operating Surfaces (AOS) - Construction	£120,000,000	No	Yes	To deliver work strands outlined in the Strategic Defence Security Review (SDSR) 2015 namely the introduction in to service of the P8-A fleet and Typhoon force growth at RAF Lossiemouth.	RAF Lossiemouth Development Programme (LDP): Airfield Operating Surfaces (AOS) – Construction.	Q2 - 2018
Typhoon - RAF Coningsby	£71,138,000	No	Yes	To deliver work-strands announced in Strategic Defence Security Review (SDSR) 2015 which includes the Typhoon force growth at RAF Coningsby.	Typhoon - RAF Coningsby	Q4 - 2018
Fingringhoe Enhancement	£9,100,000	No	Yes	Build 2 12 lane Electronic Firing Ranges at Fingringhoe Ranges to enable the closure of Middlewick Ranges under Defence Estate Optimisation Programme.	Construction of Electronic Firing Ranges at Fingringhoe.	Q2 - 2018
AJAX at Bovington	£8,000,000	No	Yes	Provision of Infrastructure for the AJAX Training Facility at Bovington.	Works Contract for the AJAX Infrastructure requirement at Bovington.	Q3 - 2018
Army Basing Programme Trenchard Lines, Upavon	£30,000,000	No	Yes	Works at Upavon to allow the Army Basing Programme to move Units as needed.	Mix of refurbishment and new build Technical and Living Accommodation at Upavon for the Army Basing Programme.	Q4 - 2018
Marchwood Project	£37,000,000	No	Yes	Relocation of 17 Port and Maritime and Defence College of Logistics, Policing and Administration (DCLPA) assets from Marchwood.	Relocate 17 Port & Maritime and DCLPA from Marchwood.	Q3 - 2018
QEC Ammunitioning Upgrade Northern Jetty including cranes at Glen Mallan	£52,000,000	No	Yes	To build ammunition jetty in Scotland.	Build ammunition jetty in Scotland capable of supporting a range of naval class vessels.	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Single Living Accommodation - Wyton Capital Works	£6,000,000	No	Yes	Construction	Construction of Single Living Accommodation at RAF Wyton.	Q3 - 2018
Capital Works at Bassingbourn Barracks	£12,000,000	No	Yes	Construction of new facilities in support of relocation of 3 x units to Bassingbourn Barracks.	Re-Opening and re-development of Bassingbourn Barracks.	Q4 - 2018
Cyprus - Rebuild/Strengthen 300 Service Family Accommodation units in Dhekelia	TBC	No	Yes	Construction of new Service Family Accommodation in Cyprus to comply with latest seismic codes. Assessment study is underway and estimated value will be updated during Procurement Plan quarterly refresh.	Construction of new Service Family Accommodation in Cyprus to comply with latest seismic codes.	Q2 - 2019
RAF Croughton Medical Centre Addition Works (Phase II)	£6,400,000	No	Yes	To build an extension to the existing medical dental centre to help manage the increase in personnel due to be relocated to RAF Croughton in the coming years.	This element relates to the Works Contract of the project.	Q1 - 2019
Project CUBIT - Construction	£14,000,000	No	Yes	Construction of new accommodation	Provide new facilities due to the need to vacate the St Athan site.	Q3 - 2019
RAF Coningsby Physical and Recreational Training Centre (PRTC) - Construction	£11,000,000	No	Yes	Construction of PRTC at RAF Coningsby.	Construction of PRTC at RAF Coningsby.	2021

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
RAF Coningsby Runway	£4,000,000	No	Yes	Refurbishment of Runway and AGL at RAF Coningsby.	Runway works.	Q1 - 2019
Capital Works at RAF Wyton in support of the Programme to Rationalise the Defence Intelligence Estate (PRIDE)	£87,000,000	No	Yes	Construction	Re-development of RAF Wyton.	Q1 - 2019
Jute - Capital works for Ministry of Defence Police (MDP)	£40,000,000	No	Yes	Construction	Re-location of MDP from Wethersfield.	Q1 - 2019
RAF Marham Physical and Recreational Training Centre (PRTC) - Construction	£11,350,000	No	Yes	Provision of RAF Marham PRTC.	Construction of RAF Marham PRTC.	Q1 - 2021
Defence Estate Optimisation - RAF Henlow Closure - Construction	£15,000,000	No	Yes	RAF Henlow Closure Construction.	RAF Henlow Closure Construction.	TBC
Approach Lights at Yeovilton	£4,500,000	No	Yes	Provision of new Approach Lighting at Yeovilton.	Provision of new approach lighting at RNAS Yeovilton.	Q3 - 2018
Joint Service Mountain Training Wing	£6,200,000	No	Yes	Provide adequate Mountain Training and Caving Training Facilities at alternative location to facilitate improved accommodation and increased training capability.	Construction of new facilities.	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Defence Estate Optimisation Programme STRIKE Assessment Study	£1,200,000	No	Yes	Provide Technical support / services / assistance to determine the most cost-effective programme and project(s) solutions to the Defence Estate Optimisation Programme Catterick requirements and the move of army personnel and their Family.	Consultancy services in respect of the Defence Estate Optimisation Programme move of STRIKE units into Catterick Garrison.	Q4 - 2018
Royal Marines Estate Consolidation - Royal Navy SW - Main Works	£330,000,000	No	Yes	To undertake main capital works and refurb works in support of RMEC (RNSW).	To undertake main capital works and refurb works in support of RMEC (RNSW).	Q4 - 2018
Construction of a Primary School at Dhekelia, Cyprus.	£13,000,000	No	Yes	Construction of a new primary school in Cyprus to comply with latest seismic codes.	Construction of a new primary school in Cyprus to comply with latest seismic codes.	Q2 - 2019
Construction - 30 X Service Family Accommodation at Akrotiri, Cyprus	£8,700,000	No	Yes	Construction of new Service Family Accommodation in Cyprus to comply with latest seismic code.	Construction of new Service Family Accommodation in Cyprus to comply with latest seismic code.	Q3 - 2018
LRUT of Buried Pipeline to Determine Weak Areas - Replace as Required	£780,000	No	Yes	Fuels infrastructure refurbishment.	LRUT of Buried Pipeline.	Q2 - 2018
Wharf Refurbishment - Disposal of Service Tunnels and Wharf Resurfacing	£415,000	No	Yes	Fuels infrastructure refurbishment.	Wharf Refurbishment.	Q3 - 2018
Pipeline Replacement Programme	£300,000	No	Yes	Fuels infrastructure refurbishment.	Pipeline Replacement Programme.	Q4 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Install Expansion Loops and Pigging Points at PRVs for Maintenance and NDT	£100,000	No	Yes	Fuels infrastructure refurbishment.	Expansion Loops Installation.	Q4 - 2019
British Army Training Support Unit Belize (BATSUB) - Life Cycle Replacement (LCR) Programme - Works	£575,000	No	Yes	Works contract for Phase 1 of the BATSUB LCR Programme.	Water treatment plant.	Q3 - 2018
Joint Fires Synthetic Training (Construction)	£8,000,000	No	Yes	Deliver infrastructure to house the Joint Fires Synthetic training facility.	Deliver infrastructure (main Capital Works) to house the Joint Fires Synthetic training facility.	Q3 - 2018
Leuchars Station - Works - (NGEC Regional Framework (Scotland))	£10,000,000	No	Yes	To build and refurbish/reconfigure existing assets as part of the Army 2020 directive that includes the relocation of 3 x units from Germany to Leuchars.	A mix of new builds and of refurbishment/reconfiguration of existing assets.	TBC
RAF Lakenheath Fuel Hydrant System	£9,000,000	No	Yes	RAF Lakenheath Hydrant Fuels System.	Construction of Fuel Hydrant System at RAF Lakenheath.	Q3 - 2018
RAF Shawbury	£19,000,000	No	Yes	To refurbish existing Airfield Operating Surfaces delivering major sustain work	Airfield and Operating Surfaces refurbishment	Q2 – 2020
RAF Leeming	£22,000,000	No	Yes	To refurbish existing Airfield Operating Surfaces delivering major sustain work	Airfield and Operating Surfaces refurbishment	Q2 – 2020
RAF Wittering	£23,000,000	No	Yes	To refurbish existing Airfield Operating Surfaces delivering major sustain work	Airfield and Operating Surfaces refurbishment	Q3 - 2019

Soft Facilities Management (FM) Services:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Management of Catterick Leisure Centre	£2,500,000	No	Yes	Operation and Management of Catterick Leisure Centre (CLC).	Operation and Management of Catterick Leisure Centre (CLC)	Q2 - 2019
Facilities Management Services to Let Estate	£436,000	No	No – via existing Long Term Partnering Agreement with QinetiQ	Re-let of the 5-year contract for provision of Facilities Management services for the Let Estate at Shoeburyness.	Facilities Management services.	Q2 - 2018
Soft Facilities Management Services – South Region	£90,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q4 – 2019
Soft Facilities Management Services – South East Region	£122,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q2 - 2020
Soft Facilities Management Services – South West Region	£183,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q1 - 2021
Soft Facilities Management Services – North Region	£84,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q3 - 2020
Soft Facilities Management Services – East Region	£88,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q4 – 2020
Soft Facilities Management Services – Wales and West Midlands Region	£87,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q3 - 2020

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Soft Facilities Management Services – Scotland and Northern Ireland Region	£73,000,000	No	Yes	Re-let of the current Soft Facilities Management services contract.	Delivery of Soft Facilities Management Services to Defence sites within the UK.	Q3 - 2020

Hard Facilities Management (FM) Services:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date
Provision of Rented Living Accommodation Project (RLAP)	£400,000,000	No	Yes	To provide Service Personnel with suitable and appropriate temporary substitute accommodation whilst suitable permanent single living accommodation or service family accommodation can be allocated.	This procurement will result in a replacement to the current Substitute Accommodation Contract. Provision of Substitute Accommodation in the UK and NI.	Q4 - 2018
Future Defence Infrastructure Services Hard Facilities Management South West	£421,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational - Keep it Safe; Keep it Legal; Keep it Operational.	Hard Facility Management Services for the Built Estate in the South West.	Q4 - 2018
Future Defence Infrastructure Services Hard Facilities Management South East	£426,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management for the Built Estate in the South East	Q4 - 2018
Future Defence Infrastructure Services Hard Facilities Management Central	£811,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management for the Built Estate in the South East	Q4 - 2018
Future Defence Infrastructure Services Hard Facilities Management Scotland & Northern Ireland	£257,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management for the Built Estate in Scotland and Northern Ireland.	Q4 - 2018
Future Defence Infrastructure Services Accommodation Maintenance South West	£174,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management Services for Housing in the South West.	Q4 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date
Future Defence Infrastructure Services Accommodation Maintenance South East	£173,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management Services for Housing in the South East.	Q4 - 2018
Future Defence Infrastructure Services Accommodation Maintenance Central	£335,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management Services for Housing in the Central.	Q4 - 2018
Future Defence Infrastructure Services Accommodation Maintenance Scotland & Northern Ireland	£925,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management Services for Housing for Scotland and Northern Ireland	Q4 - 2018
Future Defence Infrastructure Services National Accommodation Management	£180,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Housing Management.	Q4 - 2018
Future Defence Infrastructure Services National Training Estate Management & Facilities Management Services	£858,000,000	No	Yes	To ensure that the Estate is Safe, Legal and Operational	Hard Facility Management and Management Services for the Training Estate.	Q2 - 2019

Specialist Technical and Other Services:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Provision of Professional Services to DIO	£60,000,000	No	Yes	Procurement of support that best fits the needs of DIO as it supports a reduced and restructured estate on behalf of its Customers going forward.	Current Strategic Business Partner Contract ends 30 June 2019. Various procurement options are currently under consideration to ensure the provision of suitable professional services support to DIO post June 2019.	Q3 2018
Strategic Property Advisor	£25,810,000	No	Yes	Strategic Property Advisor to provide town planning, master planning, site appraisal, valuation and disposal advice for each site.	Three National contracts providing property support to undertake a peer review of the current disposal intent.	Q3 2018
Strategic Environmental Technical Advisor	£7,150,000	No	Yes	The Strategic Environmental Technical Advisor is to provide the required reports to support the disposal of sites.	Three National contracts providing providing technical, environmental and ecological assessment surveys.	Q3 2018
Catterick Integrated Care Centre	£30,000,000	No	Yes	Provide combined MOD/NHS Medical Care Facility to replace current facilities and to provide additional scope to cope with the expansion of personnel in the Catterick Garrison area.	Medical care facilities for serving personnel, their family and the local population, allowing for expansion to include impact of Army personnel moves.	Q2 - 2018
Senoko OFD - Secondary Containment Project	£10,000,000	No	Yes	Provision of robust secondary containment measures within the existing OFD in Singapore.	Provision of robust secondary containment measures within the existing OFD in Singapore.	Q2 - 2018
Ripon, Yorkshire Land Sale Delivery Partner (Estates Optimisation)	£750,000	Yes	Yes	Ripon Disposal (Claro Barracks, Deverell Barracks, and Laver Banks Engineering Park).	Land Sale Development Partner to maximise receipts from the disposal.	Q4 - 2018
Disposal/Development management - Chilwell Station, Nottingham	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Disposal/Development Management - Project Portal, Halton & Henlow	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q3 - 2020
Disposal/development Management - Invicta Barracks, Maidstone	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of Site	Q4 - 2020
Disposal/Development Management - Parsons / Venning Bks, Telford	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020
Disposal/Development Management - RM Chivenor	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020
Disposal/Development Management - Vauxhall Barracks, Didcot	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020
Disposal/Development Management - Azimghur Barracks, Colerne	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020
Disposal/Development Management - Woolwich / Windsor / Hounslow LSDP	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2020
Food Pricing Benchmarking	£750,000	No	Yes	Assurance of management of food costs by suppliers providing catering services to military sites across the MOD.	Benchmarking the cost of food supplied by to delivery catering services against wider market to ensure value for money.	Q2 - 2018

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Disposal/Development Management - RAF Alconbury	N/A	Yes	No – subject to approvals via existing Development Management Agreement	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2022
Disposal/Development Management - Blandford, Royal School of Signals	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2023
Disposal/Development management - Claro Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2020
Disposal/Development Management - Middlewick Ranges	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2020
Disposal/Development Management - Dalton Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2020
Disposal/Development Management - Deverell Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2020
Disposal/Development Management - Dishforth Airfield	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q4 - 2022
Disposal/Development Management - Glencourse Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2020
Disposal/Development Management - Imphal Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2022

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Disposal/Development Management - Redford Cavalry Barracks LSDP	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2021
Disposal/Development Management - Redford Infantry Barracks	N/A	Yes	Yes	Engage with the market to understand most suitable disposal strategy.	Disposal of site.	Q1 - 2021
Defence Estate Optimisation Programme - Town Planning for Middlewick Ranges, Colchester	£100,000	No	Yes	Provision of estate professional services.	Provision of estate professional services in support of the Defence Estate Optimisation Programme.	Q2 - 2019
Defence Estate Optimisation Programme - East Riggs and Portsdown – Land Quality Assessment's	£135,000	No	Yes	Planning Services to support disposal of site.	Delivery of services to plan disposal.	Q2 - 2019
Marketing, Valuation, Planning & Sales Advice – Government Pipeline and Storage Solution (GPSS) Sites	£200,000	No	Yes	Support to the Defence Estate Optimisation Programme.	Marketing support to disposal of sites.	Q2 - 2019
Town Planning - Clive Barracks, Tern Hill	£200,000	No	Yes	Provision of estate professional services.	Provision of estate professional services.	Q2 - 2019
Defence Estate Optimisation Programme - Strategic Advisor – Finance	£200,000	No	Yes	Provision of a financial strategic advisor to support the Defence Estate Optimisation Programme.	Provision of a financial strategic advisor to support the Defence Estate Optimisation Programme.	Q2 - 2019

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Defence Estate Optimisation Programme - Catterick Supporting Studies (Army Generated Force)	£315,000	No	Yes	Estate studies in support of the Defence Estate Optimisation Programme.	Estate studies in support of the Defence Estate Optimisation Programme.	Q2 - 2019
Portsmouth Underground Oil Fuel Depot	£120,000	No	Yes	Make an assessment of the Underground Fuel Depot with a view to determine what remediation is required and if the facility be disposed of.	Requirement for condition survey to provide information on issues and constraints regarding Portsmouth Underground Oil Fuel Depot. The survey is to investigate conditions at the facility and deliver a report detailing the most appropriate actions for either long term remediation and disposal and supply costs relating to those options, addressing or mitigating known risks and environmental.	Q2 - 2018
Provision of Customer Service Family Accommodation (SFA) Satisfaction Tracker Survey	£120,000	No	Yes	Continuation of a large tracker survey to measure satisfaction with the provision of SFA. The independent survey will allow key issues to be identified and improvement initiatives to be properly directed, as well as providing a clear and accurate record of customer satisfaction in the quality of accommodation services for the wider MOD and other interested parties.	Independent survey in accordance with the HouseMark STAR (Survey of Tenants and Residents) methodology. The STAR survey is to be carried out by a market research company with experience in this field using telephone surveys. A tracker report is to be prepared each month showing key results in graphical form, and a quarterly summary report is to be prepared each quarter.	Q4 - 2020

Pan-Government Frameworks:

DIO is working with Crown Commercial Services (CCS) to place cross Government Infrastructure Frameworks. These are listed below:

Contract Title	Estimated Value £	Sales Contract	Competition	Activity Objective	Short Description	Estimated Tender Issue Date (Q/FY)
Overseas Capital Framework Project	£443,000,000	No	Yes	Procurement of a cross-Government overseas construction framework.	Procurement of future capital works across all overseas locations.	Q1 - 2019
UK Capital Works Framework	£7,037,000,000	No	Yes	Pan-Government construction works framework led by CCS to provide speedier access to the market and enable Government to benefit from efficiencies brought about by bigger buying power. For DIO this will replace the National and Regional Capital Frameworks.	CCS-led framework to deliver capital infrastructure needs for use across government. It is anticipated that it will be used in support of operational capability for Defence in the UK.	Q3 - 2018

Useful links and points of contact

We want to be easy to do business with and have summarised our key internet links for suppliers and provided a DIO point of contact for more information.

As set out at the start of this document, we believe in being as transparent as possible in our procurements and are actively seeking to encourage new entrants, including small and medium sized enterprises (SMEs), through the use of wider government routes to market. We have embedded links throughout this document to inform our suppliers and have summarised these below. Readers are encouraged to provide feedback, comments or queries to us at:

DIOComrcl-CentralTeam@mod.gov.uk

Subject	Website
DIO Website	www.gov.uk/government/organisations/defence-infrastructure-organisation
Crown Commercial Services	www.gov.uk/government/organisations/crown-commercial-service
DIO Commercial Strategy	www.gov.uk/government/publications/dio-commercial-strategy
Government Construction Strategy	www.gov.uk/government/publications/government-construction-strategy-2016-2020
Procurement in MOD	www.gov.uk/government/organisations/ministry-of-defence/about/procurement
Government Commercial Function	www.gov.uk/government/organisations/government-commercial-function
Defence Contracts Online	www.contracts.mod.uk/
Defence Suppliers Forum	www.gov.uk/government/groups/defence-suppliers-forum

